

SASHI FOUNDATION



ANNUAL REPORT 2024



Principles

The SASHI Foundation is an Indonesia-based non-profit organization established in 2021 and registered under number 2611210009752. Since its inception, SASHI has been committed to advancing environmental conservation and safeguarding cultural values through collaborative and science-based approaches.

SASHI operates in alignment with the highest standards of organizational governance and upholds its core values of respect, accountability and transparency, innovation, diversity and inclusion, collaboration, and integrity. These principles guide our decisions, partnerships, and actions at every level of our work.

Our mission is to conserve nature and preserve cultural values through the integration of scientific research, concrete field-based action, and education. We implement our programs through strong partnerships and collaborative frameworks, applying multi-scale and multidisciplinary approaches to address complex environmental and social challenges effectively and sustainably.



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Chairman Remarks

The SASHI Foundation's journey throughout this year reflects our continued commitment to environmental conservation and the preservation of cultural values that are deeply rooted in the communities we serve. The unwavering support and collaboration of our partners, stakeholders, and local communities have strengthened our collective efforts to generate tangible and sustainable impact.

Now entering our third year since establishment, the SASHI Foundation remains focused on delivering impactful, community-driven, and sustainable programs. The trust placed in our organization empowers us to grow, innovate, and respond proactively to the increasing challenges faced by vulnerable ecosystems and communities affected by environmental degradation.

Throughout this reporting year, our conservation initiatives concentrated on strengthening forest ecosystem protection in Malinau Regency, North Kalimantan Province, and Bali Province. We facilitated the identification and development of new social forestry initiatives proposed by local communities, including Village Forest initiatives within the Jembrana Protected Forest in Bali and Customary Forest recognition processes in Malinau, North Kalimantan. These efforts represent important milestones toward inclusive forest governance and long-term ecosystem resilience.

To further enhance collaboration within the West Bali Landscape, we convened a multi-stakeholder workshop in Jembrana Regency to secure broad-based support and alignment for forest protection initiatives. In Malinau Regency, we facilitated the establishment of the Customary Dispute Resolution Agency (BPSA) as a strategic mechanism to support conflict resolution among indigenous communities and strengthen customary governance systems. Additionally, we hosted an international internship program, expanding knowledge exchange and engaging the younger generation in conservation efforts.

While we take pride in the progress achieved this year, we recognize that meaningful environmental and social transformation requires sustained collaboration and shared responsibility. The SASHI Foundation remains committed to strengthening partnerships, expanding our programs, and amplifying our positive impact in the years ahead.

We extend our sincere appreciation to all partners, stakeholders, and communities who continue to place their trust in us. Together, we are advancing a shared vision of resilient ecosystems, empowered communities, and a sustainable future.



I Made Sujana Yasa
Supervisory Board



Yohanes I Ketut Deddy Muliastira
Director

Our Impact

In collaboration with diverse partners and stakeholders, SASHI Foundation continues to advance its mission to conserve nature and cultural values while fostering a peaceful world where communities live prosperously and in harmony with their environment. Over the past year, our collective efforts have resulted in the following key achievements :

Strengthening Forest Conservation in West Bali

With the support of Rainforest Trust, SASHI convened a multi-stakeholder workshop to present the outcomes of our conservation initiatives in the West Bali landscape. The forum provided a platform to evaluate progress, align priorities, and identify opportunities for future collaboration aimed at strengthening forest ecosystem protection in the region.

Building on this momentum, SASHI further identified strategic opportunities to expand forest protection through social forestry schemes, promoting sustainable management practices while enhancing community rights and stewardship.

Advancing Customary Forest Recognition in North Kalimantan

Supported by the Nusantara Nature Conservation Foundation (YKAN), SASHI facilitated the proposal process for the recognition of the Customary Forest of the Dayak Tahol Putat, Salap, and Seruyung Indigenous Peoples (Masyarakat Hukum Adat/MHA) in North Kalimantan. This initiative contributes to strengthening Indigenous governance systems and securing long-term forest protection.

In addition, through the support of the Samdhana Institute, SASHI facilitated the establishment of the Customary Dispute Resolution Agency (BPSA), formally authorized under Malinau Regent Decree No. 660/05/K.269/2024. This institutional milestone enhances local capacity for customary governance and conflict resolution.

SASHI also successfully facilitated the process of establishing, recognizing, and protecting the Paking and Punan Semolon Customary Law Communities (MHA), further strengthening Indigenous rights and community-based forest stewardship in North Kalimantan.

Promoting Knowledge Exchange and Cultural Learning

SASHI welcomed students from Italy who conducted studies on environmental management and Balinese culture. Their engagement not only fostered international knowledge exchange but also contributed to strengthening SASHI's digital presence through the development of website and social media content.

Sustained Commitment

These achievements reflect SASHI's commitment to collaboration, inclusivity, and science-based action. By strengthening partnerships, empowering Indigenous communities, and supporting participatory forest governance, SASHI continues to contribute meaningfully to ecological resilience and cultural preservation across Indonesia.



Our Work

Biodiversity

Through its Biodiversity Program, SASHI Foundation strengthened support for social forestry initiatives in North Kalimantan and Bali through collaborative conservation actions and multi-stakeholder engagement.

In Bali, with the support of Rainforest Trust, SASHI convened a multi-stakeholder workshop to present the outcomes of its conservation activities in the West Bali landscape. The forum served as a strategic platform to evaluate progress, align priorities, and identify opportunities for expanded collaboration. A key outcome was the identification of forest protection opportunities through social forestry schemes aimed at strengthening the sustainable management of approximately 35,000 hectares of West Bali's forest ecosystem. These efforts reinforce long-term ecological resilience while enhancing community-based stewardship.

In North Kalimantan, in collaboration with the Nusantara Nature Conservation Foundation (YKAN), SASHI supported the Dayak Tahol Indigenous Peoples in advancing the establishment of a Customary Forest (Masyarakat Hukum Adat/MHA) covering the Putat, Salap, and Seruyung areas. This initiative represents a significant step toward formal recognition of Indigenous forest management rights while strengthening biodiversity conservation across customary territories.

Through these initiatives, SASHI continues to build strong synergies among communities, partner institutions, and government stakeholders to protect ecosystems while supporting sustainable livelihoods.

Culture and Nature

Recognizing that effective conservation must be grounded in respect for Indigenous rights and local wisdom, SASHI actively supports the strengthening of customary governance systems within partner communities.

With support from the Samdhana Institute, SASHI facilitated the establishment of the Customary Dispute Resolution Agency (BPSA), formally ratified under Malinau Regent Decree No. 660/05/K.269/2024. The formation of this institution marks a critical milestone in reinforcing locally rooted conflict resolution mechanisms and ensuring that natural resource management processes are equitable, culturally appropriate, and sustainable.

In addition, together with YKAN, SASHI successfully facilitated the establishment, recognition, and protection of the Paking and Punan Semolon Customary Law Communities (MHA). This achievement strengthens legal recognition of Indigenous territorial rights and reinforces their role as guardians of forest ecosystems in North Kalimantan, particularly in Malinau Regency.

Through these collaborative efforts, SASHI advances a balanced approach where biodiversity conservation and the resilience of Indigenous communities are mutually reinforcing.

Sustainability

SASHI Foundation promotes sustainable natural resource management while prioritizing intergenerational equity and long-term environmental stewardship. Our sustainability commitment extends beyond conservation programs to include education, youth engagement, and global knowledge exchange.

Through internship opportunities for domestic and international students, SASHI provides practical learning platforms that cultivate environmental leadership among the next generation. This year, SASHI welcomed an intern from Italy who conducted studies in environmental management and Balinese culture, while also contributing to the development of SASHI's website and social media platforms.

By fostering cross-generational and cross-cultural collaboration, SASHI contributes to raising broader awareness of the importance of protecting nature and cultural heritage for a shared and sustainable future.

Governance

As a non-profit organization, SASHI Foundation places strong emphasis on good governance as the foundation of institutional credibility and long-term impact. The board of directors/trustees provides strategic oversight and mandates the Directors and senior executive team to manage daily operations and implement organizational policies.

Governance principles are formalized in the Foundation's Bylaws, while daily operations are guided by Standard Operating Procedures (SOPs) that define internal processes and embed the organization's core values into all activities.

To ensure accountability and transparency, SASHI conducts annual public audits and complies fully with applicable legal and regulatory requirements. These measures reinforce stakeholder trust and strengthen the Foundation's capacity to deliver responsible, effective, and sustainable programs.

Leadership and Governance

SASHI's leadership structure consists of a board of directors/trustees and an executive team composed of dedicated professionals committed to honoring the trust and support of our partners and stakeholders. Together, they ensure that SASHI delivers impactful programs with integrity, accountability, and transparency.

Board of Directors/Trustees

SASHI's board of directors/trustees brings extensive experience from environmental non-governmental organizations and the private sector. The board provides strategic direction, establishes organizational policies, oversees performance and compliance, and ensures strong governance practices.

Longgena Ginting - Governing Board

Indonesia Country Director at Purpose

Board Member since 2021. With more than 26 years of experience supporting social and environmental movements at national and global levels, Longgena has held key leadership roles within major international organizations. He previously served as Country Director of Greenpeace Indonesia and Executive Director of Friends of the Earth Indonesia (WALHI). He also contributed to Greenpeace Southeast Asia as Strategy and Analysis Director and has worked with Tara Climate. His extensive experience strengthens SASHI's strategic positioning within the broader environmental movement.

I Made Sujana Yasa - Supervisory Board

Financial Controller at Serene Villas

Board Member since 2021. With over 20 years of experience in financial management within the private sector, including roles at Circle K, I Made Sujana Yasa provides strong financial oversight and governance expertise to SASHI. His background ensures robust financial stewardship and accountability.

Executive Team

The executive team is responsible for implementing SASHI's strategic direction and managing daily operations. Currently, the team is developing SASHI's Strategic Plan, with an initial three-year focus on strengthening program development and expanding the organization's portfolio to inform long-term strategic growth.

Each executive team member leads their respective functional area while collectively ensuring institutional effectiveness and high performance.

The executive team consists of :

- Director : Yohanes I Ketut Deddy Muliastra
- Secretary : I Made Sudana
- Finance and Administration : Winda Meilani
- Communication Officer : Ni Nyoman Ayu Prapti Rahayu
- GIS Officer : I Gede Adittya Griya Anwin

Together, the executive team advances SASHI's mission by ensuring that operational excellence, strategic development, and programmatic impact remain aligned with the organization's core values of integrity, collaboration, and transparency.



SASHI Financial Overview 2024

YAYASAN SERASI ALAM SANTHI
LAPORAN POSISI KEUANGAN
PER 31 DESEMBER 2024

YAYASAN SERASI ALAM SANTHI
STATEMENT OF FINANCIAL POSITION
AS OF DECEMBER 31, 2024

	Catatan/ Notes	2024 Rp	2023 Rp	
ASET				ASSET
Aset Lancar				Current Assets
Kas dan Setara Kas	3.b ; 4.a	157.944.255	774.980.969	Cash and Cash Equivalent
Piutang Usaha	3.c ; 4.b	46.571.932	46.571.902	Account Receivables
Jumlah Aset Lancar		204.516.187	821.552.871	Total Current Assets
Aset Tidak Lancar				Non Current Assets
Aset Tetap - Nilai Buku	3.e ; 4.c	37.948.665	41.369.253	Fixed Assets - Net Value
Jumlah Aset Tidak Lancar		37.948.665	41.369.253	Total Non Current Assets
JUMLAH ASET		242.464.852	862.922.124	TOTAL ASSETS
LIABILITAS DAN ASET NETO				LIABILITY AND NET ASSET
LIABILITAS				LIABILITY
Liabilitas Jangka Pendek				Current Liabilities
Pendapatan Diterima Dimuka	4.d	200.288.318	820.745.590	Deferred Income
Utang Pihak Berelasi	3.d ; 4.e ; 4.g	42.176.534	42.176.534	Related Party Liability
Jumlah Liabilitas Jangka Pendek		242.464.852	862.922.124	Total Current Liabilities
JUMLAH LIABILITAS		242.464.852	862.922.124	TOTAL LIABILITIES
ASET NETO				NET ASSET
Dengan Pembatasan dari Pemberi Sumber Daya	3.i ; 4.f	-	-	With Restrictions from Resource Providers
JUMLAH ASET NETO		-	-	TOTAL NET ASSET
JUMLAH LIABILITAS DAN ASET NETO		242.464.852	862.922.124	TOTAL LIABILITY AND NET ASSET

Badung, 10 Desember 2025 / December 10, 2025

Yayasan Serasi Alam Santhi


Yohanes I Ketut Deddy Muliastri
Ketua Pengurus



Catatan atas laporan keuangan merupakan bagian yang tidak terpisahkan dari laporan keuangan secara keseluruhan.

The accompanying notes to financial statements which are an integral part of these financial statements

**YAYASAN SERASI ALAM SANTI
LAPORAN PENGHASILAN KOMPREHENSIF
UNTUK TAHUN YANG BERAKHIR
31 DESEMBER 2024**

**YAYASAN SERASI ALAM SANTI
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED
DECEMBER 31, 2024**

	Catatan/ Notes	2024 Rp	2023 Rp	
Dengan Pembatasan dari Pemberi Sumber Daya				With Restrictions from Resource Providers
Pendapatan	3.f ; 4.g	1.259.762.094	749.240.551	Income
Beban	3.f ; 4.g	1.259.762.094	836.781.799	Expenses
Surplus (Defisit)		-	(87.541.248)	Surplus (Deficit)
Penghasilan Komprehensif Lain		-	-	Other Comprehensive Income
Jumlah Penghasilan Komprehensif		-	(87.541.248)	Total Comprehensive Income

Badung, 10 Desember 2025 / December 10, 2025
Yayasan Serasi Alam SANTI


Yohanes I Ketut Deddy Muliastira
Ketua Pengurus



Catatan atas laporan keuangan merupakan bagian yang tidak terpisahkan dari laporan keuangan secara keseluruhan.

The accompanying notes to financial statements which are an integral part of these financial statements

**YAYASAN SERASI ALAM SANTHI
LAPORAN PERUBAHAN ASET NETO
UNTUK TAHUN YANG BERAKHIR
31 DESEMBER 2024**

**YAYASAN SERASI ALAM SANTHI
STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED
DECEMBER 31, 2024**

ASET NETO DENGAN PEMBATASAN DARI PEMBERI SUMBER DAYA	TOTAL Rp	NET ASSETS WITH RESTRICTIONS FROM THE RESOURCE PROVIDER
JUMLAH ASET NETO PER 31 DESEMBER 2022	112.767.789	TOTAL NET ASSETS AS OF DECEMBER 31, 2022
Surplus (Defisit) Tahun 2023	(87.541.248)	<i>Surplus (Deficit) in 2023</i>
Pengembalian ke Donatur	(25.226.541)	<i>Return to Donor</i>
JUMLAH ASET NETO 31 DESEMBER 2023	-	TOTAL NET ASSETS AS OF DECEMBER 31, 2023
Surplus (Defisit) Tahun 2024	-	<i>Surplus (Deficit) in 2024</i>
Pengembalian ke Donatur	-	<i>Return to Donor</i>
JUMLAH ASET NETO 31 DESEMBER 2024	-	TOTAL NET ASSETS AS OF DECEMBER 31, 2024

Catatan atas laporan keuangan merupakan bagian yang tidak terpisahkan dari laporan keuangan secara keseluruhan.

The accompanying notes to financial statements which are an integral part of these financial statements

YAYASAN SERASI ALAM SANTHI
LAPORAN ARUS KAS
UNTUK TAHUN YANG BERAKHIR
31 DESEMBER 2024

YAYASAN SERASI ALAM SANTHI
STATEMENT OF CASH FLOW
FOR THE YEAR ENDED
DECEMBER 31, 2024

	2024 Rp	2023 Rp	
Arus Kas Dari Aktivitas Operasi			Cash Flows From Operating Activities
Rekonsiliasi perubahan dalam aset neto menjadi kas bersih yang digunakan untuk aktivitas operasi			<i>Reconciliation of changes unrestricted net assets to net cash used in operational activity</i>
Surplus (defisit)	-	(87.541.248)	<i>Surplus (deficit)</i>
Penyusutan untuk rekonsiliasi perubahan dalam aset neto menjadi kas bersih yang digunakan aktivitas operasi :	14.027.588	4.134.097	<i>Depreciation to reconcile the change in net assets to net cash used by operating activities:</i>
Perubahan Modal Kerja :			Changes In Working Capital:
Piutang Usaha	(30)	(46.571.902)	<i>Account Receivables</i>
Pendapatan diterima dimuka	(620.457.272)	820.745.590	<i>Deferred income</i>
Utang pihak berelasi	-	30.000.000	<i>Related party liability</i>
Arus Kas Bersih yang diperoleh dari (digunakan untuk) aktivitas operasi	(606.429.714)	720.766.537	Net Cash Flows (Used In) Operating Activities
Arus Kas dari Aktivitas Investasi			Cash Flows From Investment Activities
Perolehan aset tetap	(10.607.000)	(45.503.350)	<i>Acquisition of other assets</i>
Arus Kas Bersih yang digunakan untuk aktivitas investasi	(10.607.000)	(45.503.350)	Net Cash Flows In Investment Activities
Arus Kas Aktivitas Pendanaan			Cash Flows From Financing Activities
Pengembalian ke Donatur	-	(25.226.541)	<i>Return to Donor</i>
Arus Kas Bersih yang diperoleh dari aktivitas pendanaan	-	(25.226.541)	Net Cash Flows provided by financing activities
Kenaikan (Penurunan) Bersih Kas dan Setara Kas	(617.036.714)	650.036.646	Net Increase (Decrease) in Cash and Cash Equivalents
Kas dan Setara Kas pada awal tahun	774.980.969	124.944.323	Cash and Cash Equivalents at the beginning of the year
Kas dan Setara Kas pada akhir tahun	157.944.255	774.980.969	Cash and Cash Equivalents at the end of the year
Kas dan Setara Kas terdiri atas:			Cash and Cash Equivalents consist of:
Kas	-	-	<i>Cash</i>
Bank	157.944.255	774.980.969	<i>Bank</i>
Jumlah	157.944.255	774.980.969	Total

Catatan atas laporan keuangan merupakan bagian yang tidak terpisahkan dari laporan keuangan secara keseluruhan.

The accompanying notes to financial statements which are an integral part of these financial statements